APPENDIX A1 – NET REVENUE POSITION BY DIVISION JUNE, 2013

| | | Year t | o date | | Full Year | | | | | | | | |
|----------------------------|--------|--------|--------------------|----------|--------------------|---------------------|----------------------|-------------------------------------|--------------------------------|-------|---|--|--|
| Division | Budget | Actual | Use of reserves | Variance | Approved Budget | Forecast Outturn | Forecast Variance | Proposed transfer to reserves | Proposed use of reserves | Total | Forecast Variance after use of reserves | | |
| | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | | £000 | | |
| Service Development | 134 | 102 | 0 | -32 | 536 | 523 | -13 | 0 | 0 | 0 | -13 | | |
| Economic Growth and Skills | 542 | 546 | -29 | -25 | 2,355 | 2,668 | 313 | 0 | -175 | -175 | 138 | | |
| Planning | 1,262 | 1,313 | -16 | 35 | 6,445 | 6,905 | 460 | 0 | -403 | -403 | 57 | | |
| Total DIRECTORATE Spend | 1,938 | 1,961 | -45 | -22 | 9,336 | 10,096 | 760 | 0 | -578 | -578 | 182 | | |

APPENDIX A2 – NET REVENUE POSITION BY SERVICE JUNE, 2013

| | Cummulative to Date Year | | | | | | | | | | |
|----------------------------------|--------------------------|--------|--------------------|----------|--------------------|---------------------|----------------------|---|--|-------|---|
| Service | Budget | Actual | Use of reserves | Variance | Approved Budget | Forecast Outturn | Forecast Variance | Proposed transfer to reserves (+ve) | Proposed use of reserves (- ve) | Total | Forecast Variance after use of reserves |
| | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | | £000 |
| Service Development | | | | | | | | | | | |
| Service Development | 134 | 102 | | -32 | 536 | 523 | -13 | | | 0 | -13 |
| Sub Total | 134 | 102 | 0 | -32 | 536 | 523 | -13 | 0 | 0 | 0 | -13 |
| Economic Growth and Skills | | | | | | | | | | | |
| AD Econ Growth,Skills & Regen | 206 | 214 | | 8 | 823 | 811 | -12 | | | 0 | -12 |
| Business Investment & Marketing | 10 | 18 | -8 | 0 | 39 | 135 | 96 | | -96 | -96 | 0 |
| Economic Dev & Physical Regen | 16 | 24 | -10 | -2 | 240 | 259 | 19 | | -19 | -19 | 0 |
| Community Regeneration | 33 | 23 | -11 | -21 | 146 | 205 | 59 | | -60 | -60 | -1 |
| Adult Skills | 305 | 267 | | -38 | 1,218 | 1,258 | 40 | | | 0 | 40 |
| Customer First | -28 | 0 | | 28 | -111 | 0 | 111 | | | 0 | 111 |
| Sub Total | 542 | 546 | -29 | -25 | 2,355 | 2,668 | 313 | 0 | -175 | -175 | 138 |
| Planning | | | | | | | | | | | |
| AD Planning | 12 | 47 | | 35 | 49 | 99 | 50 | | | 0 | 50 |
| Dev Plan & Strategic Housing | 346 | 355 | | 9 | 2,093 | 1,983 | -110 | | | 0 | -110 |
| Development Management | 295 | 72 | -16 | -239 | 1,178 | 1,200 | 22 | | -139 | -139 | -117 |
| Transport Strategy & Countryside | 484 | 689 | | 205 | 2,301 | 2,301 | 0 | | | 0 | 0 |
| Building Control | 216 | 211 | | -5 | 931 | 1,340 | 409 | | -264 | -264 | 145 |
| Archaeology | -69 | -61 | | 8 | -21 | -18 | 3 | | | 0 | 3 |
| Customer First | -22 | 0 | | 22 | -86 | 0 | 86 | | | 0 | 86 |
| Sub Total | 1,262 | 1,313 | -16 | 35 | 6,445 | 6,905 | 460 | 0 | -403 | -403 | 57 |
| Total DIRECTORATE Spend | 1,938 | 1,961 | -45 | -22 | 9,336 | 10,096 | 760 | 0 | -578 | -578 | 182 |

Appendix A3 – Movement in variance

| Division | Full Year Forecast Variance June | Full Year Forecast Variance April | Change in Variance | |
|----------------------------|---|--|-----------------------|--|
| | £000 | £000 | £000 | |
| Service Development | 523 | 0 | 523 | |
| Economic Growth and Skills | 2,668 | 0 | 2,668 | |
| Planning | 6,905 | 0 | 6,905 | |
| Total DIRECTORATE Spend | 10,096 | 0 | 10,096 | |

APPENDIX **B** – EFFICIENCIES JUNE, 2013

| Service Area | Ye | ear to date | 2 | Full Year | | |
|---|--------------|--------------|----------|--------------|----------------|----------|
| | Budget £m | Actual £m | Variance | Budget £m | Forecast £m | Variance |
| EFFICIENCIES | | | | | | |
| Planning | 0.073 | 0.073 | 0.000 | 0.391 | 0.305 | -0.086 |
| Economic Growth Skills & Regen | 0.015 | 0.015 | 0.000 | 0.062 | 0.062 | 0.000 |
| SUB TOTAL CROSS CUTTING EFFICIENCIES | 0.088 | 0.088 | 0.000 | 0.453 | 0.367 | -0.086 |
| | | | .0000 | | | .0000 |
| | | | .0000 | | | .0000 |
| | | | .0000 | | | .0000 |
| | | | .0000 | | | .0000 |
| SUB TOTAL COMPENSATORY SAVINGS | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| | | | | | | |
| | | | | | | |
| | | | .0000 | | | .0000 |
| | | | .0000 | | | .0000 |
| SUB TOTAL | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| TOTAL | 0.088 | 0.088 | 0.000 | 0.453 | 0.367 | -0.086 |
| | | | | | | |

APPENDIX \mathbf{C} – RESERVES BALANCE & USAGE JUNE, 2013

| Description | Opening Balance 2013/14 | Proposed spend against reserves | Release of reserves | Proposed transfer to reserves | Proposed Closing Balance 2013/14 | Notes |
|--|-------------------------------|--|---------------------|-------------------------------------|---|---|
| REGENERATION AND BUSINESS SUPPORT RESERVES | £000 | £000 | £000 | £000 | £000 | |
| Career Development Framework | 68 | -32 | | | | Cost of implementing Career Development Framework following decisions in 2011/12. |
| External Funded Regeneration reserve | 434 | -156 | | | | External funds to support economic participation, regeneration and European programmes. |
| Local Development Framework | 100 | | | | 100 | To assist with the cost of developing the new CBC Local Development Framework |
| Minerals and Waste partnership funds | 104 | -30 | | | | Partners income contributions to service costs which are to cover the costs of LDF and enforcement inquiries of this shared service which CBC hosts. |
| Physical Regeneration Projects | 31 | -19 | | | 12 | To assist with the costs of stage 2 of Employment sites acceleration project. |
| Pre-application service development | 288 | -77 | | | 211 | Funds to embed pre-application process to give assurance to developers that service is adequately resourced and supported. |
| NIRAH | 50 | | | | 50 | Shared reserve with Bedford Borough to support NIRAH project costs. |
| Woodside Connection options appraisal | 50 | | | | 50 | Cost of developing business case for Woodside Connection. |
| Business growth grants | 84 | | | | | External funds and partnership contributions to support business growth. Includes match funding for pilot schemes. |
| Flood defence | 264 | -264 | | | | Grant funds received in advance, not ringfenced. |
| Natural England | 10 | | | | | Grant funds received in advance, not ringfenced. |
| Building control | 76 | | | | | Trading account carry fwd. |
| Gypsy and traveller | 50 | | | | 50 | |
| Total Earmarked Reserves | 1,609 | -578 | 0 | 0 | 1,031 | |

APPENDIX **D** - AGED DEBT REPORT JUNE, 2013

Debts greater than £10,000

| Debtor (£'000) | Total Debt | Due Current Month | 1-30 days | 31-60 days | 61-90 days | 91-365 days | 1-2 years | Over 2 years |
|----------------|------------|----------------------|-----------|---------------|---------------|----------------|-----------|-----------------|
| Debtor 1 | £116 | £0 | £0 | £0 | £0 | £0 | £116 | £0 |
| Debtor 2 | £225 | £45 | £34 | £26 | £14 | £87 | £15 | £5 |
| Debtor 3 | £137 | £0 | £6 | £36 | £0 | £0 | £95 | £0 |
| Debtor 4 | £194 | £0 | £0 | £0 | £0 | £0 | £194 | £0 |
| Debtor 5 | £150 | £0 | £0 | £0 | £0 | £150 | £0 | £0 |
| Debtor 6 | £67 | £34 | £0 | £0 | £0 | £33 | £0 | £0 |
| Debtor 7 | £95 | £0 | £84 | £0 | £0 | £0 | £10 | £0 |
| Debtor 8 | £70 | £0 | £0 | £0 | £0 | £70 | £0 | £0 |
| Debtor 9 | £74 | £0 | £0 | £0 | £0 | £0 | £74 | £0 |
| Debtor 10 | £91 | £0 | £0 | £68 | £0 | £0 | £22 | £0 |
| Debtor 11 | £17 | £0 | £0 | £0 | £0 | £17 | £0 | £0 |
| Debtor 12 | £10 | £0 | £10 | £0 | £0 | £0 | £0 | £0 |
| Debtor 13 | £11 | £0 | £10 | £0 | £0 | £0 | £0 | £0 |
| Debtor 14 | £12 | £0 | £12 | £0 | £0 | £0 | £0 | £0 |
| Debtor 15 | £12 | £0 | £12 | £0 | £0 | £0 | £0 | £0 |
| Debtor 16 | £30 | £0 | £0 | £0 | £0 | £0 | £30 | £0 |
| Debtor 17 | £14 | £0 | £0 | £0 | £0 | £0 | £14 | £0 |
| Debtor 18 | £31 | £0 | £0 | £0 | £0 | £12 | £0 | £19 |
| Debtor 19 | £19 | £0 | £0 | £0 | £0 | £19 | £0 | £0 |
| Debtor 20 | £47 | £0 | £0 | £3 | £44 | £0 | £0 | £0 |
| Debtor 21 | £12 | £0 | £0 | £12 | £0 | £0 | £0 | £0 |
| Debtor 22 | £25 | £0 | £0 | £0 | £25 | £0 | £0 | £0 |
| Debtor 23 | £50 | £0 | -£50 | £0 | £99 | £0 | £0 | £0 |
| Debtor 24 | £14 | £0 | £0 | £14 | £0 | £0 | £0 | £0 |
| Debtor 25 | £19 | £0 | £19 | £0 | £0 | £0 | £0 | £0 |
| Debtor 26 | £26 | £0 | £0 | £26 | £0 | £0 | £0 | £0 |
| Debtor 27 | £12 | £0 | £0 | £0 | £0 | £12 | £0 | £0 |
| Debtor 28 | £15 | £0 | £15 | £0 | £0 | £0 | £0 | £0 |
| Debtor 29 | £14 | £0 | £14 | £0 | £0 | £0 | £0 | £0 |
| Debtor 30 | £13 | £0 | £1 | £0 | £0 | £13 | £0 | £0 |
| Debtor 31 | £29 | £0 | £0 | £0 | £0 | £0 | £29 | £0 |
| Debtor 32 | £14 | £0 | £0 | £0 | £0 | £14 | £0 | £0 |
| Debtor 33 | £37 | £0 | £0 | £0 | £0 | £0 | £0 | £37 |
| Debtor 34 | £19 | £0 | £2 | £1 | £15 | £0 | £0 | £0 |
| Debt > £10,000 | £1722 | £80 | £171 | £186 | £197 | £428 | £600 | £60 |